Burnham Beeches and Stoke Common Risk Register

Generated on: 28 February 2024



Rows are sorted by Risk Score

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating &	& Score	Risk Update and date of update	Target Risk Rating & Scor	ore	Target Date/Risk Approach	Current Risk score change indicator
ENV-NE-BBSC 002 Negative impacts of visitor pressure 24-Feb-2022 Martin Hartup	Cause: Burnham Beeches was damaged during the COVID-19 pandemic due to higher than usual visitor numbers. Even though numbers have since returned to 'normal' levels, the site is still subject to ongoing degradation. Event: Long-term environmental damage, with a particular focus on protected landscapes, especially Burnham Beeches which is a Site of Special Scientific Interest (SSSI) and a Special Area of Conservation (SAC) and not designed for such high visitor numbers. Effect: Ecological and environmental damage; negative press coverage; loss of grants related to conservation; increased spend required to maintain the sites/mitigate damage.	Impact		Visitor numbers have returned to more normal/pre-COVID levels, although the impact of 'normal use' may lead to ongoing site damage and degradation. Seasonal area/path restrictions have now become part of normal business to protect the Special Area of Conservation (SAC) but more work is required in order to reduce the impact of the risk. 28 Feb 2024		12	31-Dec- 2024	Constant

Action no	Action description		Latest Note Date	Due Date
				30-Jun- 2024

		Buckinghamshire Council and work was expected to commence in October 2023, but there has been no action to date. The 'due date' for this action has been extended accordingly and the situation will be kept under review.		
ENV-NE- BBSC 002b	levels.	A 'Carrying Capacity' study has been carried out, the results of which will be used to formulate a 'Sustainable Visitor Access and Mitigation Strategy' to mitigate the impacts of high visitor levels. The aim is to do this by the end of July 2024.	28-Feb- 2024	31-Jul-2024
		Funding is being finalised to carry out a mobile phone-based visitor assessment to gather additional data on visitor numbers and movements. This is expected prior to the end of March 2024.		

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ENV-NE-BBSC 005 Negative impacts of pests and diseases	Cause: Inadequate biosecurity, purchase or transfer of infected plants, soil and animals. 'Natural' spread of pests and diseases e.g. Oak Processionary Moth/Ash Dieback, and lack of funding to deliver requirements of the OPM survey and nest removal. Event: OPM spreads further throughout sites. Additional Ash Dieback survey and tree works become necessary. Effect: Health and safety risk to staff and visitors: individuals suffer an allergic reaction to OPM. Increased costs for survey and tree works and reactive maintenance. Potential consequences of non-compliance with legal requirements. Reputational damage. Temporary site/area closures.	Impact	16	OPM is now well established at Stoke Common and still spreading there. OPM has also been discovered in trees at Burnham Beeches. We have been monitoring Ash trees and have now confirmed the presence of Ash Dieback at Burnham Beeches. Funding for works to deal with this issue is available from the Division's central budget. Without additional funding there is nothing more we can do to reduce the risk. We will continue to undertake all reasonable actions to keep the situation under control as far as we are able. 28 Feb 2024	Impact	12	31-Mar- 2025	Constant

Action no	Action description	Latest Note	Latest Note Date	Due Date
ENV-NE- BBSC 005a		Ongoing action. Training needs are reviewed at regular team meetings, and proactively promoted via Departmental Health and Safety Group and relevant corporate boards. Needs are also reviewed at six-monthly local Health and Safety meetings.	28-Feb- 2024	31-Jul-2024
ENV-NE- BBSC 005b	Annual tree inspections undertaken by qualified personnel.	Ongoing action. Inspections continue on a scheduled basis or if and when the need arises.	28-Feb- 2024	31-Mar- 2025
ENV-NE- BBSC 005d	Measures in place for staff, volunteers and contractors including public messages	Ongoing biosecurity actions and implementation of biosecurity policy.	28-Feb- 2024	31-Mar- 2025

ENV-NE- BBSC 005e	the local site policy annually.		01-Aug- 2024
ENV-NE- BBSC 005f	and Stoke Common.		30-Jun- 2024

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ENV-NE-BBSC 007 Rural Paymen Agency Grants	Cause: The Rural Payment Agency (RPA) has altered the administration of the BE6 grant for work on trees. t Event: Reduction in direct grant available from the Rural Payments Agency (RPA) to deliver agricultural/conservation related services. Effect: Reduction in the amount of grant received from the RPA; cessation of agricultural/conservation services; reduction in income, direct and indirect; reduction/loss of biodiversity (legal implications); restrictions on recreational access due to reduction/cessation of grazing activities.	Impact 16	RPA is reassessing the agreed grant. There is the potential to reduce it by 50% which would cause a significant funding gap. Our initial appeal against the RPA's alteration of administration of the BE6 grant for work on trees was declined. We continue to challenge this and further decisions from the RPA. In view of this situation we have had to set our 2023/24 budget based on the minimum BE6 payments. An appeal with the Independent Arbitration Board will took place on 18 September 2023. We sought external support for advice on preparing for the meeting. The Appeal Panel found in favour of our appeal and recommended the original agreement be honoured by the RPA. However, this finding was subsequently overruled by the Minister for Defra in a letter dated 14 December 2023. The City of London is now considering what further action is possible on behalf of the BBSC charity. Therefore, the current risk remains at Red (16) to reflect the significant financial impact this could cause. 28 Feb 2024		31-Mar- 2024	Constant

Action no	Action description	Latest Note Action Latest Nowner Date	ote Due Date
ENV-NE- BBSC 007c	Seek clarity/advice from RPA/Natural England (NE) and agree any possible mitigation to limit the negative impacts of proposed changes in payments for the existing Countryside Stewardship Scheme (CSS) agreement for Burnham Beeches and Stoke Common (BBSC).	RPA is still looking to reduce payments for one element of the previously agreed CSS agreement at Burnham Beeches. Martin Hartup; Helen Read Our initial appeal against the RPA's alteration of administration of the BE6 grant for work on trees was declined. We continue to challenge this and further decisions from the RPA. In view of this situation we have had to set our 2023/24 budget based on the minimum BE6 payments. An appeal with the Independent Arbitration Board took place on 18 September. We sought external support for advice on preparing for the meeting. The Appeal Panel found in favour of our appeal and recommended the original agreement by honoured by the RPA. However, this finding was overruled by the Minister for Defra in a letter dated 14 December 2023. The City of London is now considering what further action is possible on behalf of the BBSC charity.	31-Mar- 2024

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ENV-NE-BBSC 009 Decline in condition of assets	Cause: Poor condition of buildings and other structures, combined with inadequate planned and/or reactive maintenance, reduced CWP budget and limited capital programme. Event: Structures become unsafe or unusable. Effect: Potential serious injury to a member of the public, or member of staff; disruption to service delivery/performance; financial loss; reputational damage as a result of legal action and/or negative publicity.	Impact 16	The key outstanding issues at Burnham Beeches: the large, wooden corporate image (byelaw) boards located across the site and the 'access for all' gate which was out of use for several months have now been resolved. The gate was repaired in November 2023 and the byelaw boards have now been replaced. However, there is a general failure of maintenance arrangements, including failure to undertake timely critical repairs (e.g. roof leaks), and safety critical issues not being addressed. For example, important PPMs with health and safety implications, such as checks on roller shutters, fall arrest systems, boilers and lightning protection, and at business critical locations, e.g. sewerage pumps at public toilets, are not being undertaken resulting in non- compliance and the inability to deal with other maintenance issues. There is a general deterioration of built assets and mechanical and electrical installations due to lack of inspection and maintenance. Concerns about the general situation are raised at quarterly client liaison meetings with City Surveyor's Department (CSD), and we continue to work with CSD to resolve service delivery issues.		31-Jul-2024	

15-Jun-2022 Martin Hartup				The risk score remains 16 (major/likely) to reflect the ongoing issues. 28 Feb 2024			Reduce	Constant
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Action no	Action description		Latest Note Date	Due Date
	issues with the byelaw boards and access gate.	This action has now been completed and will be removed from the risk register. The 'access for all' gate was repaired in November 2023, and the byelaw boards have now been replaced.	 28-Feb- 2024	31-Mar- 2024
ENV-NE- BBSC 009b	key infrastructure.	The Head Ranger continues to liaise with colleagues in the City Surveyor's Department (CSD) to restore a programme of regular PPM checks on key infrastructure. We are reliant on the CSD Facilities Management Team to achieve this.	28-Feb- 2024	31-Jul-2024

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ENV-NE-BBSC 001 Budget pressures 24-Feb-2022 Martin Hartup	Cause: 12% budget reduction with in-year unidentified savings. Loss of income from car parking, filming and other funding streams. Event: Fewer visitors and less filming interest. Effect: Inability to meet approved budgets; reduction in essential repairs and maintenance; reduction in key services; failure to meet business plan objectives; reputational damage.	Impact	12	Whilst the 12% budget reductions were addressed in 2021/22 and through stage one of the Natural Environment Division's restructure, there are still unidentified savings listed in the budget until April 2024. The Rural Payment Agency (RPA) has proposed a change in the value of the Countryside Stewardship Scheme grant at Burnham Beeches, reducing it by around 50% due to a change in the claim rules after the agreement was signed. See ENV-NE- BBSC 007 for details. 28 Feb 2024	Impact	6	31-Mar- 2024	Constant

Action no	Action description		Latest Note Date	Due Date
ENV-NE- BBSC 001a		Budgets are kept under continual review and reported quarterly as part of the budget forecast process. We continue to liaise with our Chamberlain's Business Partners on potential solutions to this matter. This is an ongoing action.		30-Sep- 2024

ENV-NE- BBSC 004 Negative impacts of development plans. Lack of partnership working with encroachment Event: Large housing or other developments on ind affecting Burnham Beeches and Stoke Common. Effect: Increase in visitor numbers and general recreation pressure; potential decline in biodiversity due to disturbance and habitat quality; increased air, light and noise pollution; decrease in water availability; increased hydrological pollution risk; increase in traffic on local road network. EVALUATE: Large housing or other developments on land affecting Burnham Beeches and Stoke Common. Effect: Increase in visitor numbers and general recreation pressure; potential decline in biodiversity due to disturbance and habitat quality; increased air, light and noise pollution; decrease in water availability; increased hydrological pollution risk; increase in traffic on local road network. EVALUATE: Large housing or other developments on land affecting Burnham Beeches and Stoke Common. Effect: Increase in visitor numbers and general recreation pressure; potential decline in biodiversity due to disturbance and habitat quality; increased air, light and noise pollution; decrease in water availability; increased hydrological pollution risk; increase in traffic on local road network. EVALUATE: Large housing or other development associated with commenting on local plans. The Buckinghamshire Council Local Plan, whilst not yet produced, has established clear policies to protect the SAC at Burnham Beeches with an agreed mitigation strategy and funding mechanism for its delivery. The Slough Borough Council plan is still very much a work in progress but, again, some mitigation has already been agreed for specific development and funding identified to help protect Burnham Beeches from the impacts of increased development. EVALUATE: EVALUATE: Large housing or observed where against the valuation of the developed and are scrutinised and commented on when required. Staffing capacity is currently able to manage the volume	Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & S	Score	Risk Update and date of update	Target Risk Rating &	Score	Target Date/Risk Approach	Current Risk score change indicator
Martin Hartup	BBSC 004 Negative impacts of development and encroachment	targets. Failure to monitor and challenge housing and other development plans. Lack of partnership working with Planning Authorities and inclusion in Local Development Plans. Lack of resources to employ specialist support or carry out necessary monitoring/research. Event: Large housing or other developments on land affecting Burnham Beeches and Stoke Common. Effect: Increase in visitor numbers and general recreation pressure; potential decline in biodiversity due to disturbance and habitat quality; increased air, light and noise pollution; decrease in water availability; increased hydrological pollution risk; increase in traffic on local road	Tive-bood		developed and are scrutinised and commented on when required. Staffing capacity is currently able to manage the volume of work associated with commenting on local plans. The Buckinghamshire Council Local Plan, whilst not yet produced, has established clear policies to protect the SAC at Burnham Beeches with an agreed mitigation strategy and funding mechanism for its delivery. The Slough Borough Council plan is still very much a work in progress but, again, some mitigation has already been agreed for specific development and funding identified to help protect Burnham Beeches from the impacts of increased development. Risks, however, still remain.	Impact		Accept	Constant

Action	no	Action description			Latest Note Date	Due Date
ENV-N BBSC (004a		and projects within it are underway. Plan/mitigation strategy still a work in progress with Slough BC.	Helen Read		31-Mar- 2025

	** *	Officers made comments on the proposed Farnham Common Neighbourhood Plan and responded to the formal consultation.			
ENV-NE- BBSC 004b		Action Plan (SNAP) in conjunction with Natural England and Centre for Ecology and	Helen Read	28-Feb- 2024	31-Mar- 2025
ENV-NE- BBSC 004e				28-Feb- 2024	30-Apr- 2024

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating	& Score	Risk Update and date of update	Target Risk Rating &	Score	Target Date/Risk Approach	Current Risk score change indicator
	Cause: Severe wind events, prolonged precipitation or restricted precipitation. May be climate change influenced. Event: Severe weather/climate impacts; fire, flood and storm events (potentially increasing in frequency). Effect: Service capability disrupted; increased demand for staff resources to respond to incidents and maintain site safety; loss of species, temporary site closures and associated access; increased costs for reactive management; injury or death to staff, visitors, contractors and volunteers; damage/loss of rare/fragile habitats and species.	Impact		Work on site continues to mitigate the impact of extreme weather events and this is monitored on an ongoing basis. We accept the current level of risk. 28 Feb 2024	poode)/	12	Accept	Constant

Action no	Action description	Latest Note	Latest Note Date	Due Date
BBSC 006a	Habitat fire management and monitoring policies and plans are in place and link to staff training and local emergency services.	· · · · · · · · · · · · · · · · · · ·	28-Feb- 2024	31-Jul-2024
BBSC 006b	Storm monitoring & management and closure policies are in place across the sites and are linked to high staff awareness and training.	The site continues to monitor and respond to warnings of extreme weather. This is an ongoing action.		31-Mar- 2025

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ENV-NE-BBSC 008 Pollution	Cause: Continual pollution of Burnham Beeches as a result of inadequate sewerage provision for existing development in the local area, which is managed by Thames Water. Event: Sewage escapes into the watercourse running into Burnham Beeches after heavy rain. Effect: Pollution of the watercourses running into Burnham Beeches and associated degradation of the environment; potential reputational damage.	Impact	8	Thames Water is looking at the whole sewer system in Farnham Common with a view to carrying out work to resolve the issue across the whole area. We are engaging in the process, which so far has largely been fact finding, prior to drawing up detailed proposals. Thames Water stated that they would present detailed proposals by December 2023 - we have not heard from them and await further communications. We are unable to reduce the possibility of the risk occurring but continue to report any issues to the Environment Agency and Thames Water. 28 Feb 2024	Impact	8	Accept	Constant
Martin Hartup								

Action no	Action description	Latest Note		Latest Note Date	Due Date
NE-ENV- BBSC 008a	indicator species.	BBSC has commissioned a project to compare the mosses and liverworts of the polluted stream with those of another local unpolluted stream. Thames Water is funding an equivalent project on freshwater invertebrates, the first part of the field work for which has been completed. Surveys and associated reports have been completed. Thames Water will continue to support monitoring activity and committed to propose a solution by December 2023, however, we have not yet heard from them and await communications. The due date of this action has been extended accordingly.	Helen Read	28-Feb- 2024	31-Jul-2024